

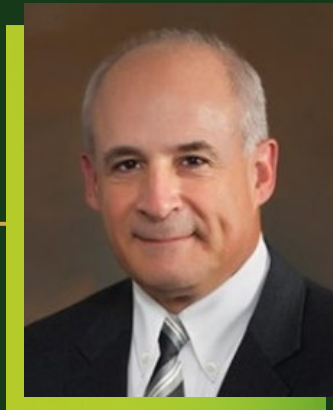
State of the Industry Forecast



Moderator:
Craig Caffrey
Head-Defense Markets
& Data,
Aviation Week Network



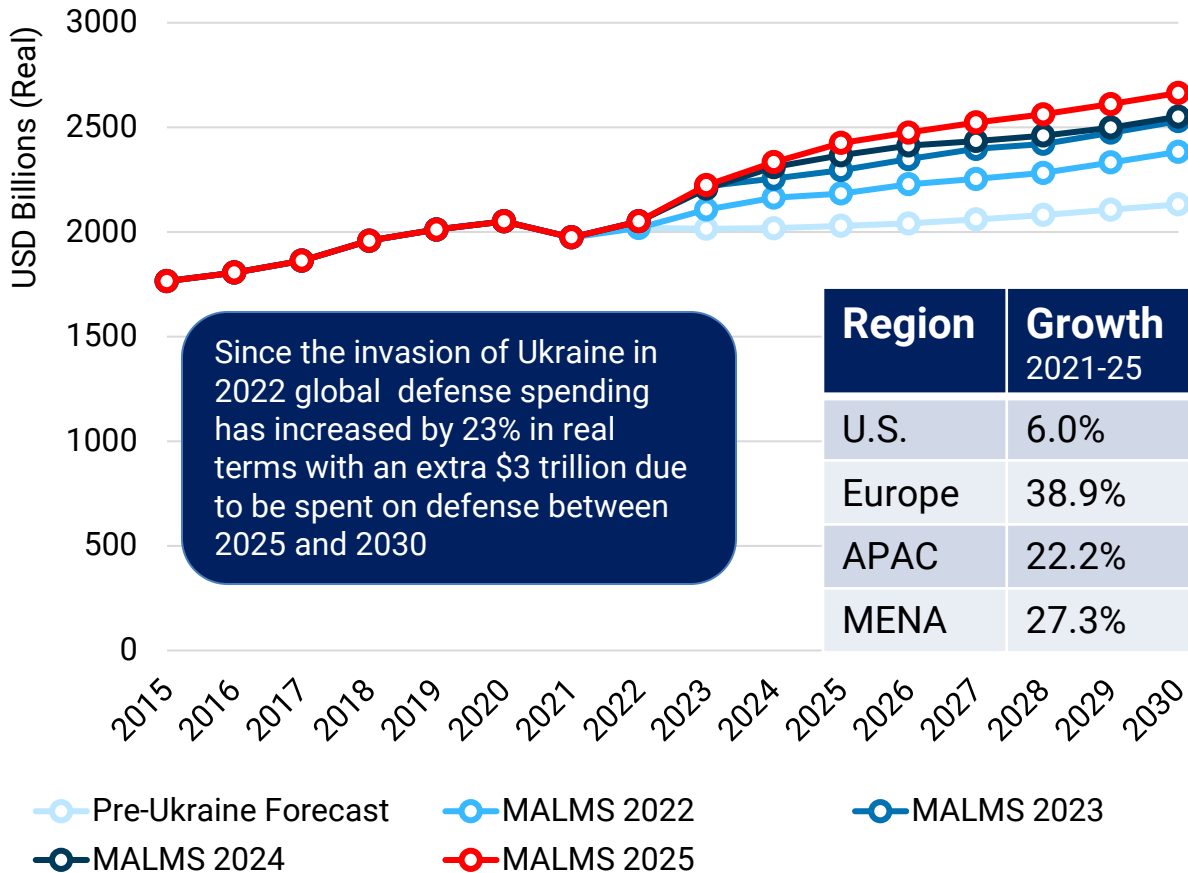
Dr. Lee Levy, II
Board of Directors, NDIA
Logistics Management
Division and CEO,
The Levy Group, LLC



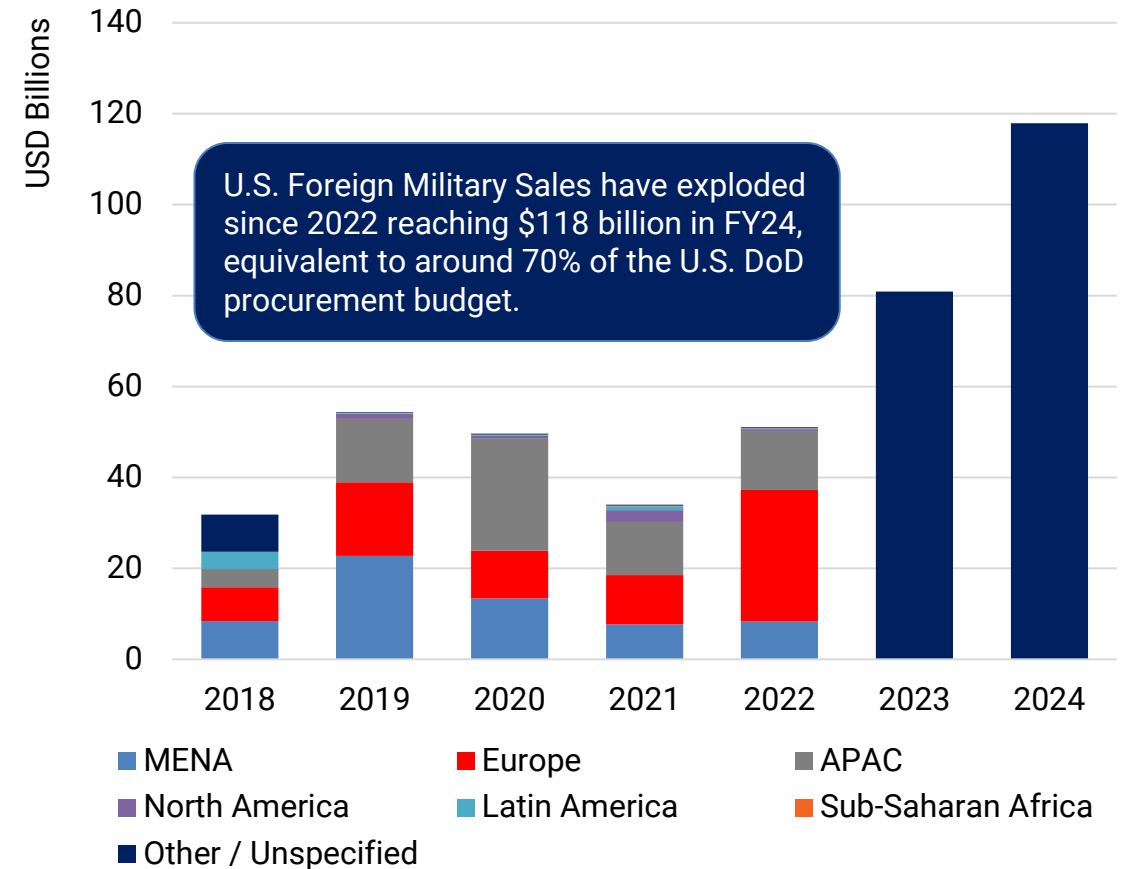
Maj. Gen. (Ret)
Kenneth Merchant
Special Advisor,
Aerogility Inc.

Demand in the Global Defense Market has Exploded

Revisions in Global Defense Spending Forecasts

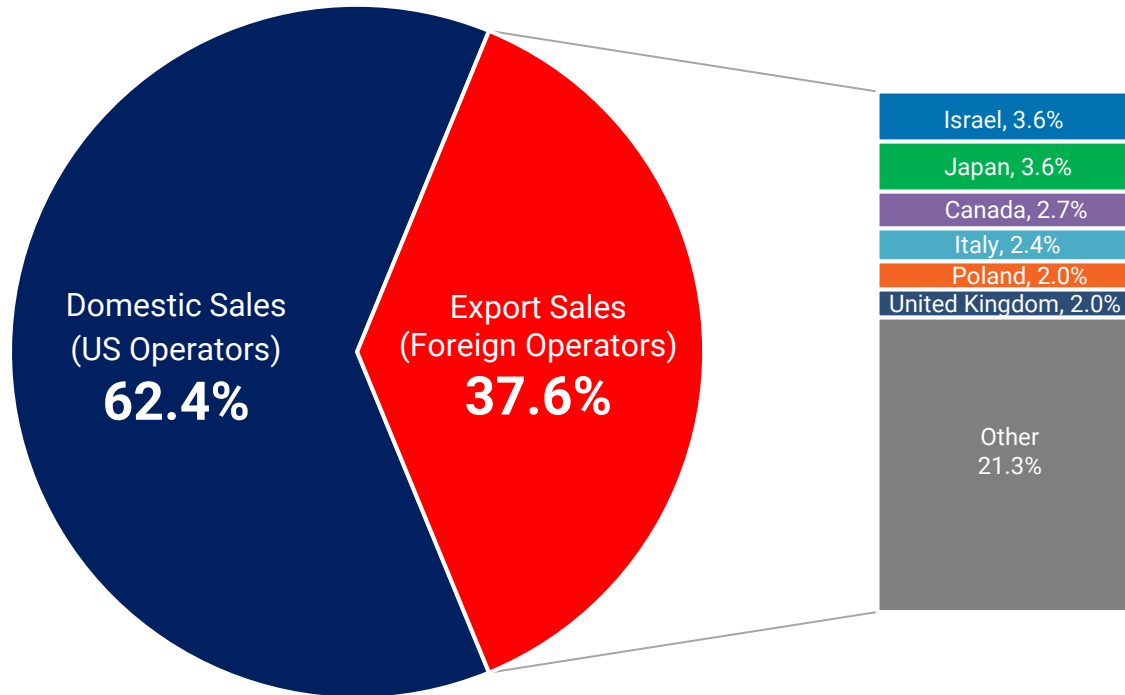


U.S. Foreign Military Sales Volumes



Surging Global Demand Will Affect U.S. OEMs

Sales of U.S. Made Aircraft By Operator Country
 (\$446 billion 2025-2035)



Global Military Aircraft MRO by Aircraft OEM Country

